

# Advances in Measuring Software Size and Productivity

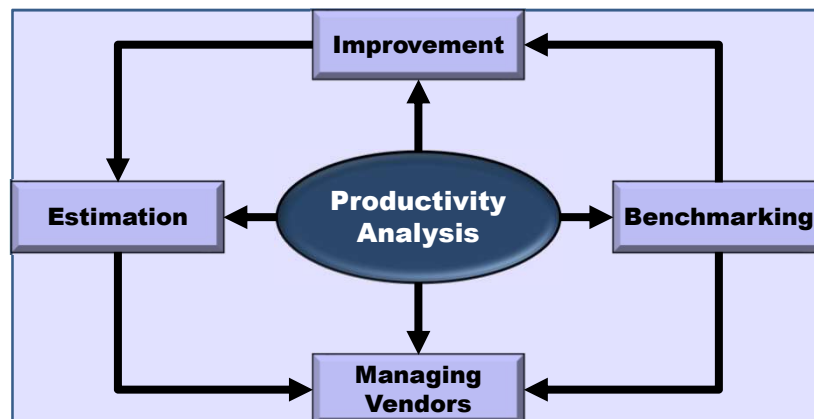
**Dr. Bill Curtis**  
Executive Director, CISQ

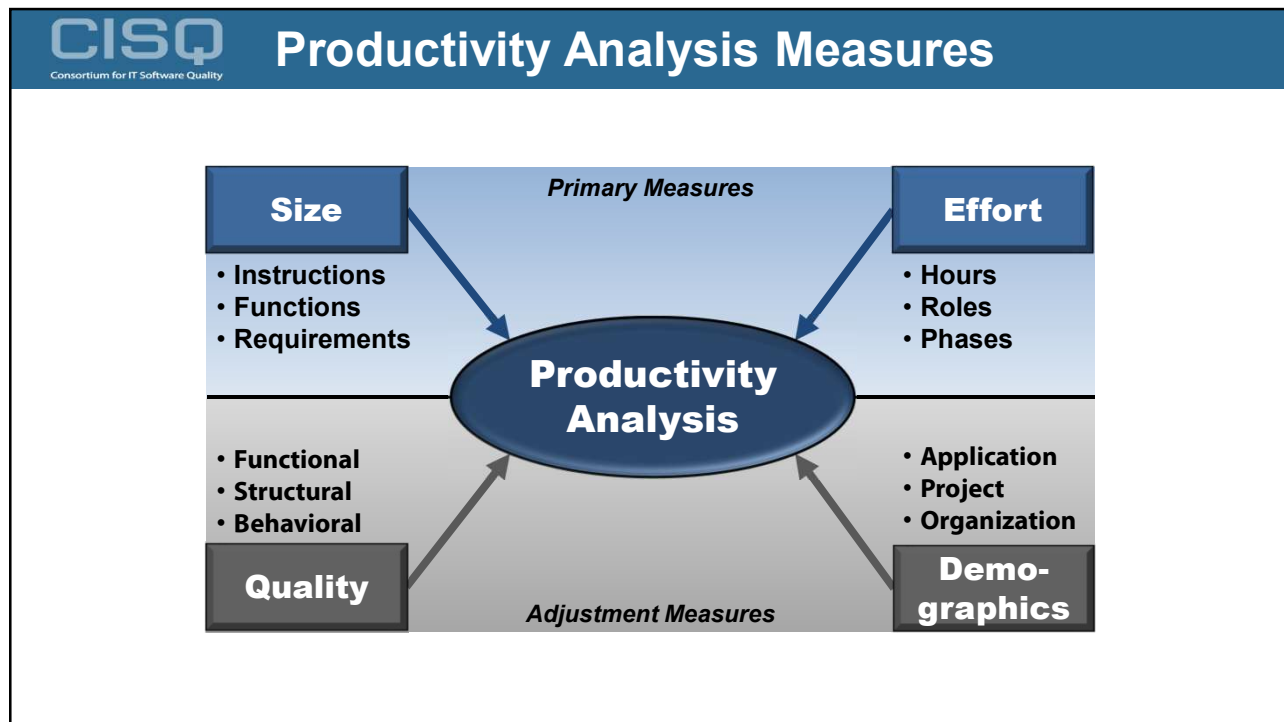
**CISQ** International Standards for  
Automating Software Size and  
Structural Quality Measurement  
Consortium for IT Software Quality



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## Productivity Analysis Objectives





**CISQ** Consortium for IT Software Quality

## Software Size Measures

<b>Instructions</b>	<b>Lines of Code</b>
Most frequently used. Different definitions of a line can cause counts to vary by 10x. Smaller programs often accomplish the same functionality with higher quality coding.	
<b>Requirements-based</b>	<b>Use Case Points, Story Points</b>
Use Case Points have not become widely used and need more development. Story points are subjective to each team and are susceptible to several forms of bias.	
<b>Functions</b>	<b>Function Points</b>
Popular in IT. Several counting schemes (IFPUG, NESMA, Mark II, COSMIC, etc.). Manual counting is expensive and subjective—certified counters can differ by 10%. Automated FPs taking root.	

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## Function Point Estimation

**Unadjusted Function Points**

**Els + EOs**

$R^2 = .95$   
 $y = 7.79x + 43.50$

*Functional view of software*

- **Functional size can be estimated from external inputs and outputs**
- **Upfront functional analysis provides basis for good estimates**
- **Repository of FP data provides basis for calibrating estimates**

Ebert & Dumke (2007). *Software Measurement*, p.188. 30

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## Automated Function Points

- **Mirrors IFPUG counting guidelines, but automatable**
- **Specification developed by international team led by David Herron of David Consulting Group**
- **Submitted thru OMG's fasttrack as ISO 19515, currently under review**

Date: January 2014

**Automated Function Points (AFP)**

Version 1.0

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OMG Document Number: formal/2014-01-03

Standard document URL: <http://www.omg.org/spec/AFPP>

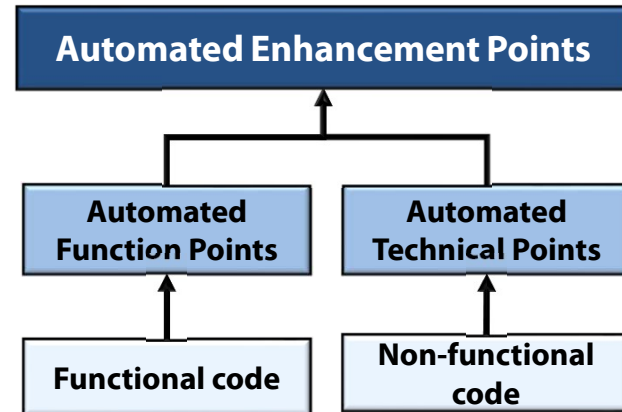
Machine consumable files:

Normative: <http://www.omg.org/spec/AFPP/2014-01-03/AutomatedFunctionPoint.xml>

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## Automated Enhancement Points

- IT shops found that both automated and manual Function Points had severe limitations in productivity analysis → they did not include the size of non-functional code
- The Automated Enhancement Points specification measures both functional and non-functional code and integrates them into one size measure



## Effort — Weakest Measure

**After the fact estimates**

- Memory lapses
- Time-splicing
- Inconsistency

**Under-reporting**

- Contract issues
- HR issues
- Impressions

**Lack of normalization**

- Roles included
- Phases included
- Hours in P-Year

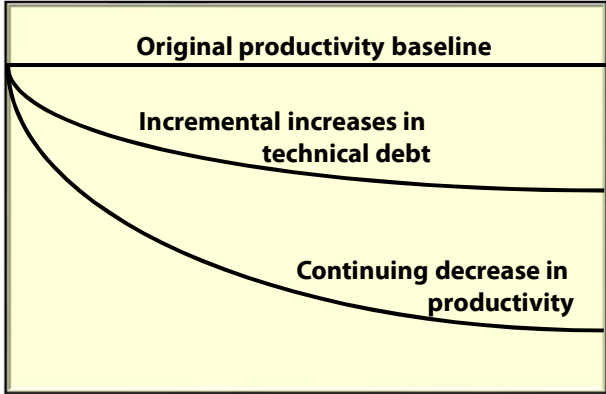
**Effort**  
**Unreliable, Inconsistent**

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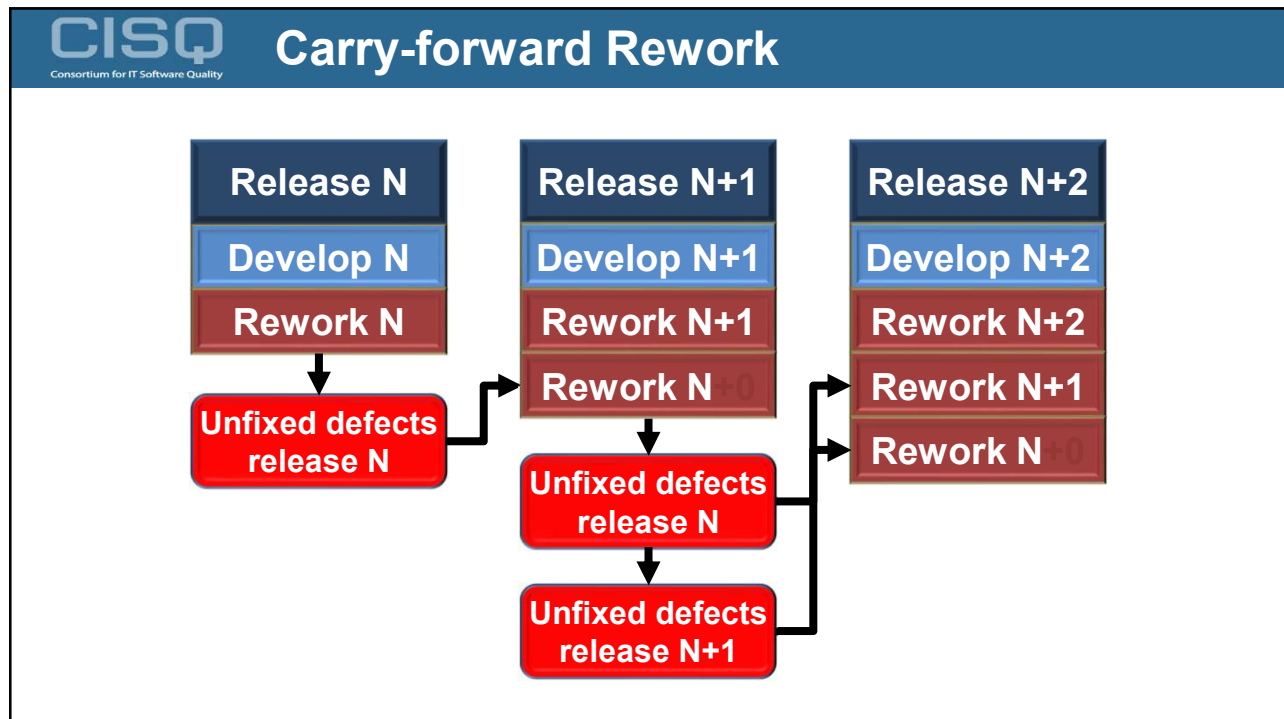
## How Quality Affects Productivity

**Assumption:** Productivity is a stable number

**Reality:** Productivity is unstable, tending to decline



**Unless you take action !!!**



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## Example of Quality Impact

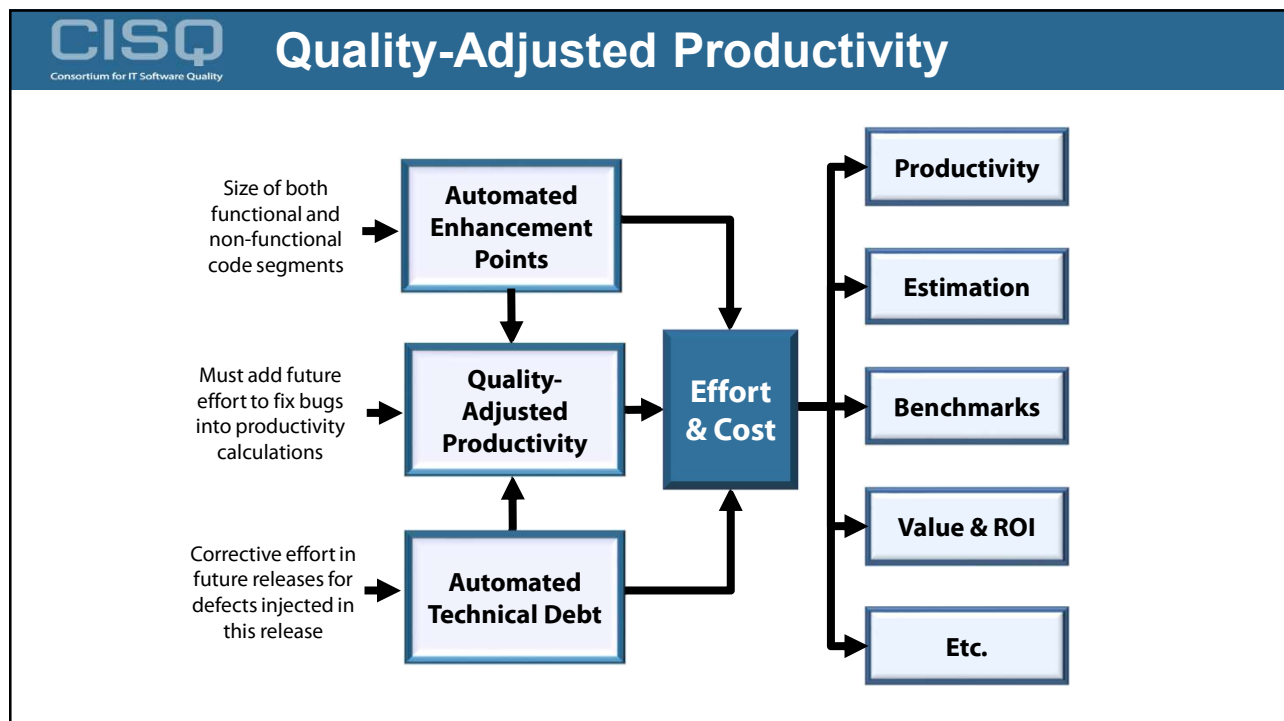
<p><b>Project A (Plodders)</b></p> <ul style="list-style-type: none"> <li>- 20 developers, 3 months</li> <li>- \$120k per FTE</li> <li>- 3 FPs per staff month</li> <li>- 180 FPs delivered</li> <li>▪ \$3,333/FP cost</li> </ul>	<p><b>Project B (Better, Faster, Cheaper)</b></p> <ul style="list-style-type: none"> <li>- 20 developers, 3 months</li> <li>- \$120k per FTE</li> <li>- 4 FPs per staff month</li> <li>- 240 FPs delivered</li> <li>▪ \$2,500/FP cost</li> </ul>
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**Project B is 25% more productive**

**However !!!**

<ul style="list-style-type: none"> <li>- 2 critical violations per FP</li> <li>- \$500 per fix</li> <li>- Cost for 360 fixes = \$180k</li> <li>- Total Cost to Own = \$780k</li> <li>▪ \$4,333/FP of TCO</li> </ul>	<ul style="list-style-type: none"> <li>- 5 critical violations per FP</li> <li>- \$500 per fix</li> <li>- Cost for 1200 fixes = \$600k</li> <li>- Total Cost to Own = \$1,200k</li> <li>▪ \$5,000/FP of TCO</li> </ul>
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**Project A is 13.4% more productive**



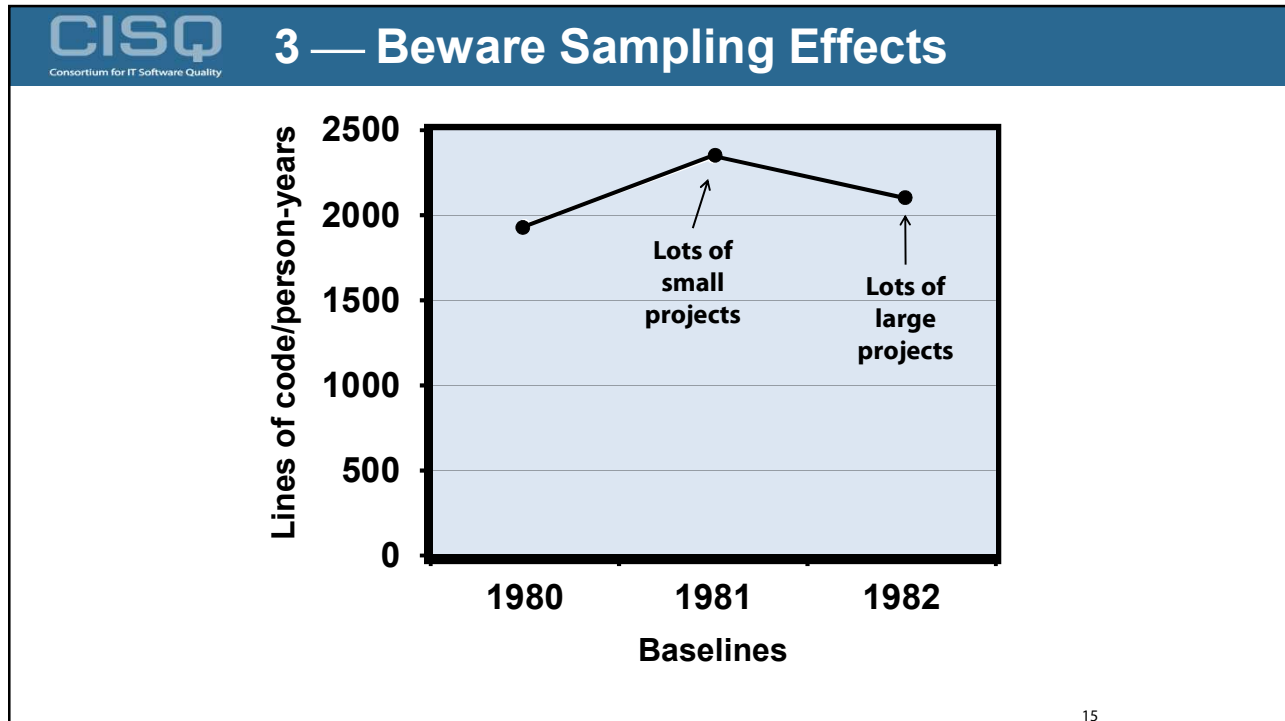
## Best Practices in Productivity Analysis

- 1) Segment baselines
- 2) Beware sampling effects
- 3) Understand variation
- 4) Evaluate demographics
- 5) Investigate distributions
- 6) Account for maturity effects
- 7) Beware external data sets

## 2 — Segment Baselines

Multiple baselines are usually the most valid

Year	Projects	Productivity
<b>Total Corporate</b>		
1981	28	2342
1980	21	1939
<b>Telecommunications</b>		
1981	14	1811
1980	12	1458
<b>Engineering &amp; Defense</b>		
1981	8	2965
1980	6	2739
<b>Business Applications</b>		
1981	6	3054
1980	3	1813



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